

FINANCIAL STATEMENTS

31 DECEMBER 2024

AFRICA CENTRES OF EXCELLENCE PROJECT ON

REGIONAL WATER AND ENVIRONMENTAL SANITATION CENTRE

KUMASI (RWESCK, KNUST)

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PROJECT INFORMATION

Project Financier International Development Association (IDA)

Participating University/ Implementer Kwame Nkrumah University of Science

and Technology (KNUST)

Address PMB University Post Office

Kumasi - Ashanti

Project Name Africa Centres of Excellence Project on

Regional Water and Environmental

Sanitation Centre Kumasi.

(RWESCK, KNUST)

Auditors Donaldy Associates

Chartered Accountants

P.O. Box KS 6608

Kumasi, Ghana

Bankers Consolidated Bank Ghana Limited



Donaldy Associates
Chartered Accountants
Souse of Excellence Annex
Adum, Lumasi - Ghana

REPORT OF THE INDEPENDENT AUDITOR'S TO THE MEMBERS OF THE
AFRICA CENTRES OF EXCELLENCE PROJECT ON REGIONAL WATER AND
ENVIRONMENTAL SANITATION CENTRE KUMASI (RWESCK, KNUST)
ON THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER, 2024

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the project as at 31 December, 2024 and of its financial performance, changes in accumulated fund and its cash flows for the year ended in accordance with International Public Sector Accounting Standards (IPSAS) and in the manner required by the project agreement.

What we have audited

We have audited the financial statements of Africa Centres of Excellence Project on Regional Water and Environmental Sanitation Centre (RWESCK, Kumasi, KNUST) for ended 31 December, 2024. The financial statements comprise:

- Statement of Financial Position as at 31 December, 2023;
- Statement of Financial Performance for the year then ended;
- Statement of Changes in Accumulated Fund for the year then ended;
- · Statement of Cash flows for the year then ended; and
- Notes to the Financial Statements, which include a summary of significant accounting policies.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the project in accordance with the International Code **Ethics** for Professional Accountants (including International Independence Standards) (the code) issued by the International Ethics Standards Board for Accountants (IESBA) and we have fulfilled our other ethical responsibilities in accordance with the Code.

Other Information

The Participating University, KNUST is responsible for the other information. The other information comprises Report of the Project Implementation Team but does not include the project's financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read other information identified above and, in doing so, consider whether the other information materially inconsistent with the financial statements or our knowledge obtained the in audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Participating University

The Participating University is responsible for the preparation of the financial statements that give a true and fair view in accordance with International Public Sector Accounting Standards (IPSAS) and in the manner required by the Project Agreement and for such internal controls as the Participating University, KNUST determine are necessary to enable the preparation of financial statements that are free from material misstatements, due to fraud or error. In preparing the financial statements, the Participating University, KNUST is responsible for assessing the project's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the Participating University, KNUST either intend to stop the project or to cease operations, or have no alternative but to do so. The Participating University, KNUST is responsible for overseeing the project's financial reporting process.

Auditors Responsibility for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a that audit conducted in accordance with ISAs will always detect misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence economic decisions of users taken on the basis of these financial statements. As part of the audit in accordance with ISAs. we exercise professional judgement maintain and professional throughout the audit. We also:

- · Identify and assess the risks of material misstatements of the financial statements, whether due to design and perform audit procedures responsive to those risks, and evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of detecting a material misstatement resulting from fraud is higher than for one resulting from error, may involve collusion, forgery, intentional omissions, misrepresentations, the or internal controls.
- Obtain an understanding of internal controls relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the project's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Participating University, KNUST.
- Conclude on the appropriateness of the Participating University's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the project's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the project to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicated with the Project Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

Report on other legal and regulatory requirements

In carrying out our audit we consider and report on the following matters. We confirm that:

- a) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- b) In our opinion, proper books of account have been kept by the Participating University, KNUST insofar as appears from our examination of those books;
- c) The statements of financial position and financial performance are in agreement with the books of accounts.
- d) The transactions were within the Project agreement.

The engagement partner on the audit resulting in this independent auditors report is Dr. Robert Donaldy (ICAG/P/1113).

13th June, 2025

Donaldy Associates (ICAG/F/2025/100)

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Chartered Accountants
House of Excellence Annex
Adum, Kumasi - Ghana

STATEMENT OF FINANCIAL PERFORMANCE YEAR ENDED 31 DECEMBER, 2024

		2024	2023
	(NOTES)	US\$	US\$
Revenue			
Project Income	(5)	217,972	1,033,237
Other Income	(7)	29,445	29,694
Total Income		247,417	1,062,932
Expenditure			
Regional Capacity Training	(8a)	(22,400)	(125,907)
Learning and Teaching Environment	(8b)	(30,648)	(231,962)
Regional Research Capacity Building	(8c)	(3,541)	(17,427)
Academic Partnership	(8d)	(9,312)	(49,477)
Industrial Partnership	(8e)	(1,131)	-
Governance and Administration	(8f)	(245,305)	(166,440)
Centre Visibility	(8g)	(10,365)	(1,994)
Total Expenditure		(322,702)	(593,207)
Surplus/ (Deficit) Before Other Compre	ehensive Loss	(75,285)	469,725
Other Comprehensive Loss			
Loss on Exchange Variation	(6)	(33,840)	(35,081)
Surplus/(Deficit) for the Year		(109,125)	434,644

STATEMENT OF FINANCIAL POSITION <u>AS AT 31 DECEMBER, 2024</u>

		2024	2023
	(NOTES)	US\$	US\$
ASSETS			
Current Assets			
Cash and Cash Equivalents	(9)	1,118,917	811,966
Receivables	(10)	127,551	526,134
Total Current Assets		1,246,468	1,338,100
Total Assets		1,246,468	1,338,100
LIABILITIES AND ACCUMULATED	FUND		
Current Liabilities	TORD		
Bank Overdraft	(11)		6,630
Payables	(12)	761,850	737,727
Total Current Liabilities		761,850	744,358
Accumulated Fund			
Accumulated Surplus		484,618	593,743
Total Accumulated Fund		484,618	593,743
Total Liabilities & Accumulated Fu	und	1,246,468	1,338,100

The financial statements were approved by management on 13th June, 2025 and were signed on its behalf by:

PROF. RICHARD A. BUAMAH

CENTRE LEADER

DR. CHARLES NSIAH FINANCE OFFICER

The annexed notes form an integral part of these financial statements.

KUMASI (RWESCK, KNUST)

STATEMENT OF CHANGES IN ACCUMULATED FUND

	Accumulated Surplus	Total Accumulated Fund
2024	us\$	US\$
Balance at 1 January, 2024	593,743	593,743
Deficit for the year	(109,125)	(109,125)
Balance at 31 December, 2024	484,618	484,618

2023	Accumulated Surplus	Total Accumulated Fund
	US\$	US\$
Balance at 1 January, 2023	159,099	159,099
Surplus for the year	434,644	434,644
Balance at 31 December, 2023	593,743	593,743

KUMASI (RWESCK, KNUST)

STATEMENT OF CASH FLOWS

	(NOTES)	2024	2023
		US\$	US\$
Cash Flows from Operating Activities			
Surplus(Deficit)for the year		(109,125)	434,644
Operating (Deficit)/Surplus before changes in working capital		(109,125)	434,644
Changes in Working Capital			
Change in Receivables		398,583	(141,067)
Change in Payables		24,124	50,641
Net Cash Flows from Operating Activities		313,581	344,218
Change in Cash and Cash Equivalents		313,581	344,218
Cash and Cash Equivalents at Beginning of Year		805,336	461,120
Cash and Cash Equivalents at End of Year	(13)	1,118,917	805,336

KUMASI (RWESCK, KNUST)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

1. REPORTING ENTITY

Regional Water and Environmental Sanitation Centre Kumasi is a center under Kwame Nkrumah University of Science and Technology (KNUST), a university registered and domiciled in Ghana. The University is located at Bomso, Kumasi - Ghana, PMB University Post Office, Kumasi. The Centre provides research into science, technology and training in related disciplines.

2. THE PROJECT

An agreement was signed between the Ministry of Finance (MOF) and the International Development Association (IDA) Bank for the implementation of this project through of the World Nkrumah University of Science and Technology (KNUST) herein referred to "Participating University (ACE)". The Project is to support Republic of Ghana to promote regional specialization among African Participating Universities in areas that address regional strengthen the capacities of these Universities to deliver quality training and applied research. The Participating University (ACE) is an implementing entity under the Financing Agreement and it is an Institution of higher higher, established on October 6. 1951 "to develop world-class human resource and capabilities to meet national development needs and global challenges through knowledge dissemination" quality teaching, learning, research and and selected to host one of the Africa Centres of Excellence (ACE) known as the "Regional Water and Environmental The IDA of the World Bank offered The Participating University (ACE) amounting of SDR3,969,955 (US\$5.5million equivalent, SDR0.71 = US\$1) to support the Project.

3. BASIS OF PREPARATION

3.1 Statement of Compliance

The financial statements the of project have prepared accordance with been International Public Sector Accounting Standards (IPSAS) and in compliance with the Project agreement.

3.2 Basis of Accounting

The financial statements are prepared on the historical cost convention unless otherwise stated.

3.3 Functional and Presentational Currency

The financial statements are presented in US Dollars (\$), which is the functional and presentational currency. The Ghana Cedi was also partly used as a functional currency for the project.

3.4 Use of Estimates and Judgements

The preparation of financial statements in accordance with IPSAS for public entities requires Centre to make estimates, assumptions and judgements that affect the application of accounting reported amounts of assets and liabilities, income and expenses. Actual differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis.

KUMASI (RWESCK, KNUST)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

Revisions to accounting estimates are recognized in the period in which the estimate is revised and in any future periods affected. In particular, information about significant areas of estimation uncertainty and critical judgement in applying accounting policies that have the most significant effect on the amount recognized in the financial statements are described in the notes.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

4.1 Project Income

The Project Income (Project Grant) is measured at the fair value of consideration received. It is recognized when the fund is earned from the International Development Association of the World Bank based on Disbursement Link Indicators (DLI's) achieved by the Centre and verified by World Bank.

4.2 Foreign Currency Translations

Foreign currency transactions are translated into the functional currency using the exchange rates Foreign exchange gains and losses prevailing at the dates of the transactions. resulting from settlement of such transactions, and from the translation at year-end exchange rates of monetary assets and liabilities denominated foreign currencies. recognized in the statement of financial performance. Non-monetary assets liabilities and are translated at historical cost exchange rates at the date that fair value was determined, if held at fair value, and the resulting foreign exchange gains and losses are recognized in the statement of financial performance. closing rate used was US\$1.00 to GH¢14.7

4.3 Financial Instruments

Initial Recognition and Subsequent Measurement

Financial assets classified are financial assets at fair value through statement of financial performance. receivables. held-to maturity financial assets available-for-sale and financial assets. appropriate. The Participating University determines classification of its financial the initial recognition. When financial assets are recognized initially, they are measured at fair plus, in the case of investments not at fair value through statement of financial performance, directly attributable transaction costs Financial assets are derecognized only when the to the cash flows from the financial asset expires or the Centre transfers substantially all risks and rewards of ownership.

The centre's financial assets of consist loans and receivables and available-for-sale financial assets. Financial assets are recognized in the statement of financial position as receivables. are recognized initially at fair value and subsequently measured at amortized cost less provision for impairment. Cash and Cash Equivalents are also classified as financial assets.

KUMASI (RWESCK, KNUST)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

They are subsequently measured at amortized cost. Cash and Cash Equivalents include cash on hand and deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less.

The centre assesses each financial position date whether there is objective evidence (such) as significant financial difficulty of the obligor, breach of contract, or it becomes probable that the debtor will enter bankruptcy, the asset is tested for impairment. The amount of loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows (excluding future expected credit losses that have not been incurred) discounted at the financial asset's original effective interest rate (that is, the effective interest rate computed at initial recognition). The carrying amount of the asset is reduced through use of an allowance account. The amount of the loss is recognized in the statement of financial performance.

In relation to receivables, a provision for impairment is made when there is objective evidence (such as the probability of insolvency or significant financial difficulties of the debtor) that the centre will not be able to collect all the amounts due under the original terms of the invoice. Impaired debts are derecognized when they are assessed as uncollectible.

If in subsequent period, the amount of the impairment loss decreases and the decrease can objectively to an event occurring after the impairment was recognized. the reversed, to the extent that the carrying value of the asset does recognized impairment loss is not exceed its amortized cost at the reversal date. Any subsequent reversal of an impairment loss is recognized in the statement of financial performance.

Financial liabilities

Liabilities within the scope of IPSAS are classified as financial liabilities at fair value through financial performance or other liabilities. as appropriate. Α financial liability derecognized when the obligation under the liability is discharged or cancelled or expires. and borrowings are classified as other liabilities. Initial Recognition is at fair value attributable transaction After costs. initial recognition, interest bearing loans borrowings measured at amortized cost using the effective interest method. Financial liabilities included in payables are recognized initially at fair value and subsequently amortized cost.

4.4 Employee Benefits

The Participating University, KNUST contributes to a defined statutory contribution scheme, Social Security and National Insurance Trust on behalf of its staff.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

Social Security and National Insurance Trust (SSNIT)

Under a National Deferred Benefit Pension Scheme, the Participating University, **KNUST** 13% of employees' basic salary in addition to 5.5% deduction from employees basic salary SSNIT for employee The to pension. University's obligation is limited to the relevant contributions, which were settled on due dates. The pension liabilities and obligations, however, rest with SSNIT and United Smart Pension Trust Scheme.

4.5 Events after the year end

Events subsequent to the financial position are reflected only to the extent that they relate directly to the financial statements and the effect is material.

4.6 Property, Plant & Equipment

All fixed assets acquired during the year are treated as revenue expenditures and are treated in the statement of financial performance and in line with the project agreement.

4.7 Going Concern

The Participating University, KNUST assesses annually whether the project is a going concern and if it would continue in operation for the project period. In assessing going concern, the Participating University, KNUST considers if there is any intention to liquidate or curtail materially the scale of operations or if it is aware of any material uncertainties that may cast significant doubt on the project's ability to continue as a going concern. Also, the Participating University, KNUST takes into consideration if the Centre would have access to resources to continue the project up to its completion. There is the assurance that the project will be continued in the subsequent year.

	(NOTES)	2024 US\$	2023 US\$
5. PROJECT INCOME			000
Funding from World Bank - IDA	(14a)	217,972	1,033,237
	_	217,972	1,033,237
6. EXCHANGE LOSS			
Loss on Project Income conversion		(27,783)	(27,871)
Loss on current Expenditure conversion	# <u></u>	(6,057)	(7,210)
	·	(33,840)	(35,081)

KUMASI (RWESCK, KNUST)

NOTES TO THE FINANCIAL STATEMENTS

	2024	2023
	US\$	US\$
7. OTHER INCOME		
Fees from Short Courses / Consultancy	-	3,639
Bus Hiring	15,004	9,721
Rent Income - Auditorium	1,129	553
Interest on Bank Accounts	555	922
Post Graduate Student Fees	4,388	4,979
Lab Equipment Hiring	8,369	9,880
	29,445	29,694
8. EXPENDITURE		
(a) REGIONAL CAPACITY TRAINING		
Students Stipend	4,775	15,317
Direct Post Graduate Expense	15,534	88,985
Staff Training	2,090	9,905
Accreditation Expense		11,700
	22,400	125,907
(b) LEARNING AND TEACHING ENVIRONMENT		
Repairs & Maintenance - Office Equipment	706	6,868
Purchase of Office Equpment	2,131	-
Maintenance of Computers and Accessories	51	-
Repairs & Maintenance - Motor Vehicles	12,276	10,915
Centre Building		16,189
Repairs & Maintenance - Building	4,147	5,144
Maintenance of Furniture and Fittings	5,978	-
Purchase of Computers & Accessories	293	734
Laboratory Equipment & Consumables	5,066	192,113
	30,648	231,962
(c) REGIONAL RESEARCH CAPACITY BUILDING		
Research & Publication Support	3,541	17,427
	3,541	17,427
(d) ACADEMIC PARTNERSHIP		
Workshop, Seminar & Training on Research	9,312	49,477
	9,312	49,477

NOTES TO THE FINANCIAL STATEMENTS

	2024	2023
	US\$	US\$
(e) INDUSTRIAL PARTNERSHIP		
Students' Projects & Field Trips	1,131	-
Man-Aggic treatments — Man-Art → British days Mediatria value → Mediatria (Mediatria) → Mediatria (Me	1,131	
(f) GOVERNANCE AND ADMINISTRATION		
(f) GOVERNANCE AND ADMINISTRATION Salaries, Training & Honorariums	48,971	50,793
Staff Medicals & Welfare	9,491	9,333
Foreign Travels & Subsistence	26,146	46,053
Management Meetings Expenses	3,938	6,045
Printing & Stationery	81	5,124
Newspapers & Publications	-	1,565
Cleaning & Sanitation	4,781	3,506
Fuel & Lubricants	2,999	15,223
Electrical Works & Repairs	630	449
Local Travels & Subsistence	3,612	5,623
Hotel Accommodation	3,161	1,803
Office Expenses	41	7,203
Materials and consumables	3,446	-
DLI 7 Activities	94,543	-
Admissions, Examinations & Graduation	242	-
Internet and Other ICT Charges	30,356	e=0
Audit Fees and Statutory Charges	4,876	10,000
Bank Charges	6,236	1,894
Audit Expenses	1,756	1,827
	245,305	166,440
(g) CENTRE VISIBILITY		
Repairs & Maintenance Works	547	1,502
Advertisements	1,111	50
Days Celebrations	8,707	443
	10,365	1,994
9. CASH AND CASH EQUIVALENTS		
Bank Balance -US Dollar	49,581	19,280
Bank Balance (Other Projects)-US Dollar	1,014,600	698,644
Bank Balance - IGF Cedi	54,735	94,042
	1,118,917	811,966

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

14 (a) FUNDING FROM WORLD BANK-IDA - 2024	2024	2024
Results	SDR	
Verified	Equivalent	US\$
DLI 5 - Relevance of Education and Research		
5.2: Internships		
National 44	33,840	47,662
Regional 2	00,010	47,002
5.3: Entrepreneurship		
Activity 1 1	50,330	70,887
DLI 6 - Timeliness and Quality of Fiduciary Management		
6.1: Timely Fiduciary Reporting 1	42,054	59,230
6.2: Functioning Internal Audit Unit & Committee 1	15,553	21,906
6.3 Financial Online Transparency 1	12,983	18,286
	154,760	217,971
SDR Exchange Loss	-	(6,057)
	154,760	211,914
The Centre earned US\$217,971 being equivalent of SDR154,760	during the year.	However, the

Centre received US\$211,914 showing an exchange loss difference of US\$6,057.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

14 (b) FUNDING FROM WORLD BANK-IDA - 2023		2023	2023
	Results	SDR	
	Verified	Equivalent	US\$
3.1: New Phd Students		ALCOHOLOGICA CONTRACTOR CONTRACTO	
National and men	15		
National and women	6	404.000	007.050
Regional and men	1	161,208	227,053
Regional and women	4		
3.2: New Masters Student			
National and men	20		
National and women	14	04 200	440.050
Regional and men	7	84,388	118,856
Regional and women	4		
DLI 4: Quality of Education & Research			
4.2: Research Publications			
Regional Co-authored	10	193,359	270 227
National/Student/Faculty Co-authored	18	193,359	272,337
DLI 5 :Relevance of Education and Research through			
Externally Generated Revenue, Internships, &			
Entrepreneuship			
5.1: External Revenue		3,534	4,977
5.2: Internships			
National	17	12,240	17,239
DLI 6 - Timeliness and Quality of Fiduciary Manage	ement		
6.2: Functioning Internal Audit Unit & Committee	1	34,410	48,465
6.3 Financial Online Transparency	1	53,000	74,648
6.4: Procurement Quality	1	47,660	67,127
7.3: Institutional Accreditation			
Gap Assessment	1	143,800	202,535
Self-evaluation	1		202,000
		733,599	1,033,237
SDR Exchange Loss			(27,871)
		733,599	1,005,366

The Centre earned US\$1,033,237 being equivalent of SDR733,599 during the year. However, the Centre received US\$1,005,366 showing an exchange loss difference of US\$27,871.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

	2024	2023
15. TOTAL IDA FUNDS EARNED TO DATE	US\$	US\$
2024	217,971	-
2023	1,033,237	1,033,237
2022	842,942	842,942
2021	404,627	404,627
2020	679,760	679,760
2019	2,110,232	2,110,232
	5,288,769	5,070,798

16. RISK MANAGEMENT FRAMEWORK

The management team of the Centre has overall responsibility for the establishment and oversight of the Centre's risk management framework. The management team are responsible for developing and monitoring the Centre's risk management policies.

The Centre's risk management policies are established to identify and analyze the risk faced by the Centre, to set appropriate risk limits and controls, and to monitor risk and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Centre, through its training and management standards and procedures, has developed a disciplined and constructive control environment in which all project staff understand their roles and obligations. The Centre has identified the following as areas of risk exposure from its use of financial instruments:

a) Project Funding Risk

Project funding risk is the risk of financial loss to the Centre if a counter party to the contract fails to meet its contractual obligations, and arises principally from the Centre's receivables from funders. The Centre has clear policies and procedures to control and monitor all such risks.

b) Liquidity Risk

Liquidity Risk is the risk that the Centre either does not have sufficient financial resources available to meet all its obligation and commitments as they fall due, or can access them only at excessive cost. The Centre's approach to managing liquidity is to ensure that it will maintain adequate liquidity to meet its liabilities when due. The following are contractual maturities of financial liabilities and financial assets.

KUMASI (RWESCK, KNUST)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

	Total	12 Months
2024	Amount	or Less
Financial Liabilities	US\$	US\$
Payables	761,850	761,850
	761,850	761,850
Financial Assets		
Bank Balances	1,118,917	1,118,917
Receivables	127,551	127,551
	1,246,468	1,246,468
	Total	12 Months
2023	Amount	or Less
Financial Liabilities	US\$	US\$
Bank Overdraft	6,630	6,630
Payables	737,727	737,727
	744,357	744,357
Financial Assets		
Bank Balances	811,966	811,966
Receivables	526,134	526,134
	1,338,100	1,338,100

c) Market Risk

Market risk is the risk that changes in market prices such as foreign exchange rates and interest rates will affect the Centre's income. The Centre has clear policies and procedures to manage and control market risk exposures within acceptable parameters while optimizing returns.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

17. (a) REVENUE PERFORMANCE ON DISBURSEMENT LINK INDICATORS (DLIs) FOR - 2024

2024	TARGET	ACTUAL	REMARKS
	US\$	US\$	
INDICATORS			
DLI 5 Relevance of Education and Research through External Generated	118,549	118,549	98% Achieved
DLI 6 Timeliness and Quality of Fiduciary Management	99,422	99,422	Achieved in 2024
	217,971	217,971	

The Centre executed DLI 5 and DLI 6 out of the DLIs in 2024 and earned US\$217,971

17. (b) REVENUE PERFORMANCE ON DISBURSEMENT LINK INDICATORS (DLIs) FOR - 2023

	TARGET	ACTUAL	REMARKS
2023	US\$	US\$	
INDICATORS			
DLI 3 Number of Students with Focus on Gender and Regionalization	426,144	345,909	Achieved in 2023
DLI 4 Quality of Education and Research through International Accreditation	221,007	272,337	Centre Building Completed
DLI 5 Relevance of Education and Research through External Generated	60,423	22,216	Achieved in 2020
DLI 6 Timeliness and Quality of Fiduciary Management	142,934	190,240	More than 50% Achieved
DLI 7 Institutional Accreditation	u ā	202,535	Achieved in 2023
	850,508	1,033,238	

The Centre executed DLI 3, DLI 4, DLI 5, DLI 6 and DLI 7.3 out of the DLIs in 2023 and earned US\$1,033,237.

KUMASI (RWESCK, KNUST)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER, 2024

18. (a) EXPENDITURE BUDGET REVIEW FOR YEAR 2024

EXPENDITURE	BUDGET	ACTUAL	VARIANCE
	US\$	US\$	US\$
Regional Capacity Training	54,600	22,400	32,200
Governance & Administration	182,000	245,305	(63,305)
Centre Visibility	12,320	10,365	1,955
Learning and Teaching Environment	133,000	30,648	102,352
Regional Research Capacity Building	15,000	3,541	11,459
Academic Partnership	10,000	9,312	688
Industrial Partnership	7,000	1,131	5,869
	413,920	322,702	91,218

All actual expenditures of the Centre were within the budget for the year except Governance and Administration.

18. (b) EXPENDITURE BUDGET REVIEW FOR YEAR - 2023

EXPENDITURE	BUDGET	ACTUAL	VARIANCE
	US\$	US\$	US\$
Regional Capacity Training	355,844	125,907	229,937
Governance & Administration	220,000	166,440	53,560
Centre Visibility	40,000	1,994	38,006
Learning and Teaching Environment	225,000	231,962	(6,962)
Regional Research Capacity Building	20,000	17,427	2,573
Academic Partnership	15,000	49,477	(34,477)
Industrial Partnership	20,000		20,000
	895,844	593,207	302,637

All actual expenditures of the Centre were within the budget for the year except Learning and Teaching Environment and Academic Partnership.

19. CAPITAL COMMITMENTS

There were no capital commitments at the end of the year.

20. CONTINGENT LIABILITIES

There were no contingent liabilities at the end of the year.